INTERNAL REVENUE SERVICE P. O. BOX 2508 CINCINNATI, OH 45201

DEC 1 0 2009 Date:

CENTER TO PROTECT PATIENT RIGHTS C/O HOLTZMAN VOGEL PLLC CATHLEEN WEST 45 N HILL DR STE 100 ALEXANDRIA, VA 20186

Employer Identification Number: 26-4683543

17053286329029 Contact Person: DEL TRIMBLE

ID# 31309

Contact Telephone Number:

(877) 829-5500

Accounting Period Ending: December 31 Form 990 Required: Yes Effective Date of Exemption: April 16, 2009 Contribution Deductibility: No

Dear Applicant:

We are pleased to inform you that upon review of your application for taxexempt status we have determined that you are exempt from Federal income tax under section 501(c)(4) of the Internal Revenue Code. Because this letter could help resolve any questions regarding your exempt status, you should keep it in your permanent records.

Please see enclosed Publication 4221-NC, Compliance Guide for Tax-Exempt Organizations (Other than 501(c)(3) Public Charities and Private Foundations), for some helpful information about your responsibilities as an exempt organization.

Contributions to you are not deductible by donors under section 170(c)(2) of the Code.

We have sent a copy of this letter to your representative as indicated in your power of attorney.

Sincerely,

Robert Choi

Director, Exempt Organizations

Rulings and Agreements

Enclosure: Publication 4221-NC

Letter 948 (DO/CG)

INTERNAL REVENUE SERVICE P. O. BOX 2508 CINCINNATI, OH 45201

Date: DEC 1 0 2009

CENTER TO PROTECT PATIENT RIGHTS

INC

C/O SEAN NOBLE PO BOX 72465 PHOENIX, AZ 85050 Employer Identification Number:

26-4683543

DLN:

17053286329029

Contact Person:

DEL TRIMBLE

ID# 31309

Contact Telephone Number:

(877) 829-5500

Accounting Period Ending:

December 31

Form 990 Required:

Yes

Effective Date of Exemption:

April 16, 2009

Contribution Deductibility:

No

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Sincerely,

Robert Choi

Director, Exempt Organizations

Rulings and Agreements

Enclosure: Publication 4221-NC

INTERNAL REVENUE SERVICE P. O. BOX 2508 CINCINNATI, OH 45201

Date: DEC 1 0 2009

CENTER TO PROTECT PATIENT RIGHTS
INC
C/O HOLTZMAN VOGEL PLLC
MICHAEL BAYES
45 N HILL DR STE 100
ALEXANDRIA, VA 20186

Employer Identification Number: 26-4683543

DLN:

17053286329029 Contact Person:

DEL TRIMBLE

ID# 31309

Contact Telephone Number:

(877) 829-5500

Accounting Period Ending:

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Form 990 Required:

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Sincerely,

Robert Choi

Director, Exempt Organizations

Rulings and Agreements

Enclosure: Publication 4221-NC

# Form **2848**

# **Power of Attorney**

OMB No. 1545-0150

For IRS	Use	Only	l
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•	ev. June 2008)  and Declaration of Representative  partment of the Treasury					Received by:	y	
Internal Reven		► Type or print.	► See the s	eparate instructions.			Name	
Part I	Power of	Attorney rm 2848 will not be honored for any p	numose othe	than representation by	fore the ID	00	Telephone	1
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	, AZ 72465					26	4683543	
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		lowing representative(s) as attorney(s)-ir						
		must sign and date this form on page	2, Part II.					_
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		zman Vogel PLLC, 45 North Hill Di a, VA 20186		Telephone No Fax No if new: Address 🗹	540-3 540-341 Telephone	-8809		i
Name and	address			CAF No				
		zman Vogel PLLC, 45 North Hill Di a, VA 20186	1	Telephone No Fax No	PAR 844			
Name and	address			CAF No				+
Jill Voge	I, Holtzman	Vogel PLLC, 45 North Hill Drive,		Telephone No		341-880		
		a, VA 20186	Check	Fax No. 540-341-8809 Check if new: Address ☑ Telephone No. ☐ Fax No. ☐				
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	matters							↓
		ome, Employment, Excise, etc.) (see the instructions for line 3)		ax Form Number 40, 941, 720, etc.)	(se	Year e the in	(s) or Period(s) estructions for line	3)
Tax Exer	npt			1024, 990	2009	, 2010,	2011	
							***************************************	_
4 Spec	ific use not rek this box. Se	ecorded on Centralized Authorization e the instructions for Line 4. Specific L	File (CAF). If Jses Not Rec		for a specific			· _
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Name	of representa	ative to receive refund check(s) ▶						

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Form 1024

(Rev. September 1998) Department of the Treasury Imemal Rovenus Service

# Application for Recognition of Exemption Under Section 501(a)

OMB No. 1545-0057

if exempt states is approved. this application will be open for public inspection.

Read the instructions for each Part carefully. A User Fee must be attached to this application.

If the required information and appropriate documents are not submitted along with Form 8718 (with payment of the appropriate user fee), the application may be returned to the organization.

Complete the Procedural Chacklist on page 5 of the instructions.

	of the appropriate user fee), the application  Complete the Procedural Checklisi	n may be returne t on page 6 of t	ed to the organization.	
Pa	<ol> <li>Identification of Applicant (Must be completed by all a Submit only the schedule that applies to your organization</li> </ol>	onlicants: also co	mniete annonriate schedule i	
Ch	ck the appropriate box below to indicate the section under which the o	rganization is applyir	ng:	
8	The state of the s	)		
ŧ	- Table to felt of the second and the order of the second and the	luding certain war ve	eterans' organizations), or local associations of	
_	employees (Schadule 8, page 8)			
C	= seriene coos: concentrate of thornes and animation:	s (Schedule C. page	9)	
Ø	= comment of the property of confiners of confiners, sto	. (Schedule C, page	9)	
6	Section 501(c)(7)—Social clubs (Schedule D, page 11)			
9	Section 501(c)(8)—Fratornal beneficiary societies, etc., providing life Section 501(c)(9)—Voluntary employees' beneficiary associations (	Parts I through IV ar	nd Schedule F, page 14)	
h	Section 501(c)(10)—Domestic fratemal societies, orders, etc., not	providing life, sick, a	ccident, or other benefits (Schedule E, page 13)	
j	Section 501(c)(12)—Benevalent life insurance associations, mutual companies, or like organizations (Schedule G, page 15)	ditch or krigation co	ompanies, mutual or cooperative telephone	
j	Section 501(c)(13)—Cemeterles, crematoria, and like corporations	(Schedule H. page 1	6)	
k	Section 501(c)(15)—Mutual insurance companies or associations.	other than life or ma	rine (Schedule I, page 17)	
1	Section 501(c)(17)—Trusts providing for the payment of supplemental unem	nplayment compensation	n benefits (Parts I through IV and Schedule J. page 18)	
m	Section 501(c)(19)—A post, organization, auxiliary unit, etc., of past or press	ent members of the Am		
n	Section 501(c)(25)—Title holding corporations or trusts (Schodule /	4. page 7)		
1a	Full name of organization (as shown in organizing document)		2 Employer identification number (EIN) (If	
	Oneste T. B. et a G. et a St. La A		none see Specific Instructions on page 2)	·us
	Center To Protect Patient Rights, Inc.		28: 4683543) 26 - 46835	7
16	c/o Name (if applicable)		Name and telephone number of person to be contacted if additional information is needed	
	Sean Noble			
	Address (number and street) P.O. Box 72465	Room/Suite	Michael Bayes	
16	City, town or post office, state, and ZIP + 4 If you have a foreign add Instructions for Part I. page 2.	ress, see Specific	,	
	Phoenix, AZ 85050		( 540 ) 341-8808	
1e	Web site address 4 Month the annual acco	unting period ends	5 Date incorporated or formed April 16, 2009	
8	Old the organization previously apply for recognition of exemption under this if "Yes," sittach an explanation.	Code section or under	any other section of the Code? Yes No	
7	Has the organization filed Federal Income tax returns or exempt organization ("Yes," state the form numbers, years filed, and internal Revenue office	zation information re ce where filed.	turns?	
8	Check the box for the typo of organization. ATTACH A CONFORMED THE APPLICATION BEFORE MAILING.	COPY OF THE COR	RRESPONDING ORGANIZING DOCUMENTS TO	
3	Corporation— Attach a copy of the Articles of Incorporation (inclusion) appropriate state official; also attach a copy of the		nd restatements) showing approval by the	
b	Trust— Allach a copy of the Trust Indenture or Agreement.		riate signatures and dates.	
	Association— Attach a copy of the Articles of Association, Constitution		_	
	other evidence that the organization was formed by a			
	of the bytaws.			
	If this is a corporation or an unincorporated association that has not ye	t adopted bylaws, cl	hock here	
LEA	I declare under the personal of perjury that I am outhorized to sign this atthis application, incliding the accompanying schedules and attachments	he tinded no neithallow	the show decomposition and that I been averaged	
ERI	(Signature) (Type	in bre emen thing to ec	le or authority of signer) (Date)	

For Paperwork Reduction Act Notice, see page 5 of the instructions.

POSTMARK

RECEIVED

### Part II. Activities and Operational Information (Must be completed by all applicants)

Provide a detailed narrative description of all the activities of the organization—past, present, and planned. Do not merely refer to or repeat the language in the organizational document. List each activity separately in the order of importance based on the relative time and other resources devoted to the activity. Indicate the percentage of time for each activity. Each description should include, as a minimum, the following: (a) a detailed description of the activity including its purpose and how each activity furthers your exempt purpose; (b) when the activity was or will be initiated; and (c) where and by whom the activity will be conducted.

#### **COALITION BUILDING AND EDUCATING THE PUBLIC 75%**

The organization is building a coalition of like-minded organizations and individuals, and works to educate the public on issues related to health care with an emphasis on patients' rights. The organization will engage in nationwide education of health care consumers by developing issue advocacy and education pieces for print media, television, radio and the internet.

2009, 2010 and beyond.

Members of the Board of Directors, and Consultants may be engaged to assist with this activity.

#### **ACTIVITY TO INFLUENCE LEGISLATION 25%**

The organization engages in activity to influence legislation through through direct lobbying and grassroots advocacy to promoting initiatives that protect patients' rights in health care matters. These initiatives may include legislation, regulations, and policies.

2009, 2010 and beyond

Members of the Board of Directors, and Consultants may be engaged to assist with this activity.

<sup>2</sup> List the organization's present and future sources of financial support, beginning with the largest source first.
The organization intends to seek support from corporations, associations and individuals with an interest in health care matters and patients' rights.

Part	11.	Activities	and	Operational	Information	(continued)	
						(00::0::00)	

Pa	rt II. Activities and Operational Information (continued)	
3	Give the following information about the organization's governing body: Board of Directors	
a	Names, addresses, and titles of officers, directors, trustees, etc.	<b>b</b> Annual compensation
	Sean Noble, Director & President: 26911 N.23rd Lane, Phoenix, AZ 85050	zero
	Heather Higgins, Director & Secretary: 225 E 49th St., Suite 23D, New York, NY 10017	zero
	Eric Novack, Director & Treasurer: 5605 W.Eugie Ave., Suite 111, Glendale, AZ 85304	zero
		,
	* Sean Noble is not compensated to serve as a Director and President of the organization	
	However, his consulting firm is compensated for Mr. Noble's services as Executive	4
) (Are	Director of the organization.	
4	If the organization is the outgrowth or continuation of any form of predecessor, state the name of each previous which it was in existence, and the reasons for its termination. Submit copies of all papers by which any transfer or the copies of all papers by which any transfer or the copies of all papers by which any transfer or the copies of all papers by which any transfer or the copies of all papers by which any transfer or the copies of all papers by which any transfer or the copies of all papers by which are the copies of all papers by the copies o	redecessor, the period during ransfer of assets was effected.
5	If the applicant organization is now, or plans to be, connected in any way with any other organization, desemble explain the relationship (e.g., financial support on a continuing basis; shared facilities or employees; same n/a	scribe the other organization and officers, directors, or trustees).
6	If the organization has capital stock issued and outstanding, state: (1) class or classes of the stock; (2) nu shares; (3) consideration for which they were issued; and (4) if any dividends have been paid or whether y strument authorizes dividend payments on any class of capital stock.	
	The organization has not issued capital stock.	
	•	
7	State the qualifications necessary for membership in the organization; the classes of membership (with the class); and the voting rights and privileges received. If any group or class of persons is required to join, de explain the relationship between those members and members who join voluntarily. Submit copies of any Attach sample copies of all types of membership certificates issued.	escribe the requirement and
	The organization has no formal members.	
1	Explain how your organization's assets will be distributed on dissolution.  Upon dissolution, the organization's assets shall be disposed of exclusively for purposes of distributed to one or more entity organized and operated exclusively for charitable or educ to Internal Revenue Code Section 501(c)(3).	of the organization or ational purposes pursuant

### Part III. Financial Data (Must be completed by all applicants)

Complete the financial statements for the current year and for each of the 3 years immediately before it. If in existence less than 4 years, complete the statements for each year in existence. If in existence less than 1 year, also provide proposed budgets for the 2 years following the current year.

A. Statement of Revenue and Expenses (a) Current Tax Year 3 Prior Tax Years or Proposed Budget for Next 2 Years From 4-17-09 Revenue 2010 2011 12-31-09 (e) Total 0 Gross dues and assessments of members . . 0 10,000,000 1,000,000 500,000 11,500,000 Gross contributions, gifts, etc. . . . . . . Gross amounts derived from activities related to the organization's exempt purpose (attach 10,000,000 1,000,000 500,000 11,500,000 schedule) (Include related cost of sales on line 9.) 0 0 0 Gross amounts from unrelated business activities (attach schedule) Gain from sale of assets, excluding inventory items 0 0 0 (attach schedule) . . . . . . . . . . . . . . . 0 0 0 6 Investment income (see page 3 of the instructions) 0 0 0 Other revenue (attach schedule). . . . . . 7 10,000,000 1,000,000 500,000 11,500,000 Total revenue (add lines 1 through 7) . . . . Expenses 9 Expenses attributable to activities related to the 10,000,000 1,000,000 500.000 11,500,000 organization's exempt purposes. . . . . . 0 0 0 10 Expenses attributable to unrelated business activities Contributions, gifts, grants, and similar amounts n 0 0 paid (attach schedule). . . . . . . . . . 0 0 0 12 Disbursements to or for the benefit of members (attach schedule) 13 Compensation of officers, directors, and trustees (attach schedule) 14 0 0 0 15 0 0 0 16 0 0 0 17 Depreciation and depletion . . 0 0 0 Other expenses (attach schedule) . . . 18 10,000,000 1,000,000 500,000 11,500,000 19 Total expenses (add lines 9 through 18) . . . Excess of revenue over expenses (line 8 minus 0 line 19) . . . . . B. Balance Sheet (at the end of the period shown) Current Tax Year as of 9/30/09 Assets \$1,145,52 1 2 Accounts receivable, net . . . . 3 4 Bonds and notes receivable (attach schedule) 5 Corporate stocks (attach schedule). . . . 6 7 Other investments (attach schedule) . . . . . . . . 8 Depreciable and depletable assets (attach schedule) 8 9 9 10 10 Other assets (attach schedule) . . . . . \$1,145,521 11 11 Liabilities 12 12 Accounts payable . . . . . . . . . 13 Contributions, gifts, grants, etc., payable . . . . . . . 13 ø 14 14 Mortgages and notes payable (attach schedule) . . . . . 15 15 Other liabilities (attach schedule) . . . . . 16 16 Total liabilities. . **Fund Balances or Net Assets** \$1,145,521 17 17 18 Total liabilities and fund balances or net assets (add line 16 and line 17) \$1,145,521 If there has been any substantial change in any aspect of the organization's financial activities since the end of the period shown above, check the box and attach a detailed explanation,

### 8718

(Rev. June 2006) Department of the Treasury Internal Revenue Service

### User Fee for Exempt Organization Determination Letter Request

▶ Attach this form to determination letter application. (Form 8718 is NOT a determination letter application.)

For	OMB No. 1545-1798	
IRS Use Only	Control number Amount paid	50M

		ti citii ci lo la lici a determination letter app	ication.)	Oser lee screener	1 6
1 Na	me of	organization	2 Employer Identifica	tion Number	
Cer	nter T	o Protect Patient Rights, Inc.	26 4683543		1 '
		ation. Do not attach Form 8718 to an application for a pension plan d	etermination letter. Use	Form 8717 instead.	$\top$
3	Тур	e of request			Fee
а		Initial request for a determination letter for:			
		<ul> <li>An exempt organization that has had annual gross receipts ave preceding 4 years or</li> </ul>	raging not more than	\$10,000 during the	
		<ul> <li>A new organization that anticipates gross receipts averaging not m</li> </ul>		ng its first 4 years ▶	\$300
		Note. If you checked box 3a, you must complete the Certification be	elow.	•	
		Certification			1
		I certify that the annual gross receipts of			
			name of organization		1
		have averaged (or are expected to average) not more than \$10,00 operation.	0 during the precedin	g 4 (or the first 4) ye	ars of
		Signature ▶ Title ▶	•		
b		Initial request for a determination letter for:			
		<ul> <li>An exempt organization that has had annual gross receipts average</li> <li>4 years or</li> </ul>			
С		A new organization that anticipates gross receipts averaging more Group exemption letters	•		\$750 \$900
					-

### Instructions

The law requires payment of a user fee with each application for a determination letter. The user fees are listed on line 3 above. For more information, see Rev. Proc. 2006-8, 2006-1 I.R.B. 245, or latest annual update.

Check the box or boxes on line 3 for the type of application you are submitting. If you check box 3a, you must complete and sign the certification statement that appears under line 3a.

Attach to Form 8718 a check or money order payable to the "United States Treasury" for the full amount of the user fee. If you do not include the full amount, your application will be returned. Attach Form 8718 to your determination letter application.

Generally, the user fee will be refunded only if the Internal Revenue Service declines to issue a determination.

### Where To File

Send the determination letter application and Form 8718 to:

Internal Revenue Service P.O. Box 192 Covington, KY 41012-0192

Paperwork Reduction Act Notice. We ask for the information on this form to carry out the Internal Revenue laws of the United States. If you want your organization to be recognized as tax-exempt by the IRS, you are required to give us this information. We need it to determine whether the organization meets the legal requirements for tax-exempt status.

You are not required to provide the information requested on a form that is subject to the Paperwork Reduction Act unless the form displays a valid OMB control number. Books or records relating

to a form or its instructions must be retained as long as their contents may become material in the administration of any Internal Revenue law. The rules governing the confidentiality of Form 8718 are covered in section 6104.

The time needed to complete and file this form will vary depending on individual circumstances. The estimated average time is 5 minutes. If you have comments concerning the accuracy of this time estimate or suggestions for making this form simpler, we would be happy to hear from you. You can write to the Internal Revenue Service, Tax Products Coordinating Committee, SE:W:CAR:MP:T:T:SP, 1111 Constitution Ave. NW, IR-6406, Washington, DC 20224. Do not send this form to this address. Instead, see Where To File above.

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# HOLTZMAN VOGEL PLLC Attorneys at Law

98 Alexandria Pike

Suite 53

Warrenton, VA 20186

p/540-341-8808

f/540-341-8809

Internal Revenue Service 201 West Rivercenter Blvd. Attn: Extracting Stop 312 Covington, KY 41011

October 8, 2009

Dear Internal Revenue Service,

Enclosed please find a 1024 Application which we are submitting on behalf of the Center to Protect Patient Rights, Inc. (EIN: 26-4683543.)

Thank you very much.

Best regards,

Jessica Young

**ATTACHMENTS** 

### ARTICLES OF INCORPORATION

OF

### CENTER TO PROTECT PATIENT RIGHTS, INC.

FIRST: The undersigned, Barnaby W. Zall, whose address is P.O. Box 2222, White Flint Station, Kensington, MD 20891-2222, being at least eighteen years of age, hereby forms a corporation under the laws of the State of Maryland.

SECOND: The name of the corporation is Center to Protect Patient Rights, Inc.

THIRD: The purposes for which the corporation is organized are exclusively public education, advocacy and such related activities as are permitted by a corporation exempt from taxation under Section 501(c)(4) of the Internal Revenue Code of 1986, as amended. The corporation shall be operated exclusively for those purposes.

The corporation shall protect the rights of patients to choose and use medical care providers, promote the relationship between patients and their medical care providers, advocate the rights of patients to independence and autonomy, and engage in any other acts not expressly forbidden by Maryland law or section 501(c)(4) of the Internal Revenue Code of the United States. No part of the activities of the corporation shall be carried on to an extent that would disqualify it for tax exemption under Section 501(c)(4) of the Internal Revenue Code. The corporation shall not engage in any act prohibited to a corporation exempt from taxation under Section 501(c)(4) of the Internal Revenue Code of 1986, as amended now and hereafter.

FOURTH: The street address of the principal office of the corporation in Maryland is 11300 Rockville Pike, Suite 1200, Rockville, MD 20852.

FIFTH: The name of the registered agent of the corporation in Maryland is Barnaby W. Zall, whose address is 11300 Rockville Pike, Suite 1200, Rockville, MD 20852.

SIXTH: The corporation will not have members. The corporation has no authority to issue capital stock.

SEVENTH: The number of directors of the corporation shall be one, which number may be increased or decreased pursuant to the By-laws of the corporation. The name of the Director who shall act until the first meeting or until his successors are duly chosen and qualified is Barnaby W. Zall. Directors shall be appointed in such manner as shall be provided in the By-laws of the corporation.

EIGHTH: Provisions for the regulation of the internal affairs of the corporation, including provisions for distribution of assets on dissolution or final liquidation, shall be set forth in the By-laws of the corporation. Upon dissolution of the corporation, its assets shall be disposed of exclusively for the purposes of the corporation or distributed to such organizations organized and operated exclusively for charitable or educational purposes as shall, at the time,

STATE OF MARCIAND

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PROTECTION OF THE IN this action DETERMINED:

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CONTINUED:

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qualify as an exempt organization under Section 501(c)(3) of the Internal Revenue Code. No part of the net earnings of the corporation shall inure to the benefit of or be distributable to any director, employee, or other individual, partnership, estate, trust, or corporation having a personal or private interest in the corporation, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article Third herein. At any time this corporation is a private foundation within the meaning of Section 509(a) of the Internal Revenue Code, it shall distribute its income each taxable year in such time and manner as not to become subject to tax under Section 4942 of the Internal Revenue Code, nor shall the corporation engage in any act of self-dealing, retaining excess business holdings, making any investments which would subject the foundation to taxation, or making taxable expenditures (as defined by the Internal Revenue Code).

IN WITNESS THEREOF, I have hereunto subscribed my name and acknowledge the same to be my act this 16th day of April, 2009.

Barnaby W. Zall

Incorporator and Director

Return address: P.O. Box 2222 White Flint Station

Kensington, MD 20891-2222

I hereby consent to my designation in these Articles as registered agent for this corporation.

	A L DD DERVICE	RTER APPROVAL SHEET 36-46 ** KEEP WITH DOCUMENT **	83543
DOCUMENT CODE (21/	BUSINESS CODE 14	Affix Barcode Label Here	
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Certificate of Status Fee:		Adoption of Assumed Name	
Personal Property Filings: Mail Processing Fee:			
Other;	37	Other Change(s)	
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4	/	Mail: Name and Address	
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# Bylaws of

### Center to Protect Patients Rights

### ARTICLE I OFFICES

The Corporation may have such offices, either within or without Maryland, as the Board of Directors may designate or as the business of the Corporation may require from time to time.

### ARTICLE II BOARD OF DIRECTORS

- <u>SECTION 1.</u> <u>GENERAL POWERS</u>. The business, property and affairs of the corporation shall be managed by its Board of Directors.
- SECTION 2. NUMBER. The number of directors of the Corporation shall be fixed by the Board of Directors, but in no event shall be less than three. The number of Directors may be increased or decreased from time to time by an amendment to these Bylaws. Any increase in the number of Directors shall be considered a vacancy to be filled by the remaining Directors.
- <u>SECTION 3.</u> <u>TENURE</u>. Each Director shall serve a one-year term, or shall serve until he or she resigns, is incapable of serving, or is removed pursuant to these Bylaws. Each director must be reelected at the annual meeting of the Board of Directors.
- SECTION 4. REMOVAL. At a special meeting of the Directors of this Corporation called for the purpose of removing any Director, such Director may be removed by a majority vote of all Directors entitled to vote. When any Director is removed, such unexpired term shall be considered a vacancy on the Board of Directors to be filled by the remaining Directors.
- <u>SECTION 5.</u> <u>RESIGNATION</u>. Any Director may resign at any time with the assent of a majority of the remaining members of the Board of Directors.
- SECTION 6. QUALIFICATIONS. Directors need not be residents of Maryland.
- SECTION 7. VACANCIES. Any vacancy occurring in the Board of Directors may be filled by the affirmative vote of a majority of the remaining directors though less than a quorum of the Board of Directors, unless otherwise provided by law. A director elected to fill a vacancy shall be elected for the unexpired term of his predecessor in office. Any directorship to be filled by reason of an increase in the number of directors may be

filled by election by the Board of Directors for a term of office continuing only until the next election of directors by the Directors.

<u>SECTION 8. ANNUAL MEETINGS</u>. An annual meeting of the Board of Directors to elect officers and directors and to conduct such business as may be necessary shall be held at such a time and place as shall be designated by the Board.

<u>SECTION 9.</u> <u>REGULAR MEETINGS</u>. Regular meetings of the Board of Directors may be held at the time and place as determined by resolution of the Board without other notice than such resolution.

<u>SECTION 10.</u> <u>SPECIAL MEETINGS</u>. Special meetings of the Board of Directors may be called by or at the request of the President or any two directors. The person or persons authorized to call special meetings of the Board of Directors may fix the time and place for holding any special meeting of the Board of Directors called by them.

SECTION 11. NOTICE. Notice of any special meeting shall be given at least two (2) days previous thereto by written notice delivered personally or mailed to each director at his business address, or by telegram. If mailed, such notice shall be deemed to be delivered when deposited in the United States Mail so addressed, with postage thereon prepaid. If notice be given by electronic or Internet notice, such notice shall be deemed to be delivered when the electronic or Internet notice is delivered to the service provider

<u>SECTION 12. WAIVER OF NOTICE</u>. The attendance of a Director at a Board meeting shall constitute a waiver of notice of such meeting, except where a Director attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. The Director may also submit a signed waiver of notice.

SECTION 13. QUORUM. A majority of the Directors then in office constitutes a quorum for the transaction of any business at any meeting of the Board of Directors. A quorum shall not be established if more than 50 percent of such quorum is related by blood or marriage. If less than a majority is present at a meeting, a majority of the directors present may adjourn the meeting from time to time without further notice

<u>SECTION 14. MANNER OF ACTING</u>. The act of the majority of the directors present at a meeting at which a quorum is present shall be an authorized action of the Board of Directors.

SECTION 15. ACTION WITHOUT A MEETING. Any action required or permitted to be taken pursuant to authorization voted at a meeting of the board of directors or a committee thereof may be taken without a meeting if, before or after the action, all members of the board or of the committee consent thereto in writing. The written

consents shall be filed with the minutes of the proceedings of the board or committee. The consent has the same effect as a vote of the board of committee for all purposes.

SECTION 16. MEETINGS HELD VIA CONFERENCE CALL. A member of the board or of a committee designated by the board may participate in a meeting by means of conference telephone or similar communications equipment by means of which all participants in the meeting can simultaneously hear each other. Participation in a meeting pursuant to this provision constitutes presence in person at the meeting.

SECTION 17. COMPENSATION. By resolution of the Board of Directors, each director may be paid his expenses, if any, of attendance at each meeting of the Board of Directors, and may be paid a stated salary as director or a fixed sum for attendance at each meeting of the Board of Directors or both, so long as such payments are reasonable. No such payment shall preclude any director from serving the Corporation in any other capacity and receiving compensation therefore.

SECTION 18. PRESUMPTION OF ASSENT. A director of the Corporation who is present at a meeting of the Board of Directors at which action on any corporate matter is taken shall be presumed to have assented to the action taken unless his dissent shall be entered in the minutes of the meeting or unless he shall file his written dissent to such action with the person acting as the Secretary of the meeting before the adjournment thereof, or shall forward such dissent by registered mail to the Secretary of the Corporation immediately after the adjournment of the meeting. Such right to dissent shall not apply to director who voted in favor of such action.

SECTION 19. DUTIES. It shall be the responsibility of each member of the Board of Directors to review the Corporation's tax return prior to filing with the Internal Revenue Service. Directors shall be entitled to thirty (30) days to review the tax return and provide their assent or recommendations.

<u>SECTION 20.</u> <u>BOARD COMPOSITION.</u> A majority of the Board of Directors shall be independent directors. A director shall be deemed an independent director if:

- The Director was not compensated as an officer of the organization or of a related organization;
- The member did not receive total compensation exceeding \$10,000 from the organization or a related organization as an independent contractor (except for as reasonable compensation for serving as a director); and
- Neither the Director (nor any family member) was involved in an excess benefit transaction, loans, grants or business transactions with the Corporation.

### ARTICLE III OFFICERS

SECTION 1. NUMBER. The officers of the Corporation shall be a President, a Treasurer, and a Secretary, all of whom shall be elected annually by the Board of Directors. Such other officers and assistant officers as may be deemed necessary may be elected or appointed by the Board of Directors, including a Vice President or Chairman. In its discretion, the Board of Directors may leave unfilled for any such period as it may determine any office except those of President and Treasurer. Any two or more offices may be held by the same person, except for the offices of President and Treasurer, which may not be held by the same person. Such a person holding two offices shall not execute, acknowledge or verify an instrument in more than one capacity if the instrument is required by law or by the President or by the Board to be executed, acknowledged, or verified by two or more officers.

SECTION 2. ELECTION AND TERM OF OFFICE. The officers of the Corporation shall be elected annually by the Board of Directors at the annual meeting of the Board of Directors. Each officer shall hold office for a one-year term, or until a successor is elected and qualified, or until his death, or until he shall resign or shall have been removed in the manner hereinafter provided.

SECTION 3. REMOVAL. Any officer, agent, or director may be removed by a unanimous vote of the Board of Directors whenever, in its judgment, the best interests of the Corporation will be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed. Election or appointment of an officer, agent, or director shall not of itself create contract rights, and such appointment shall be terminable at will. An officer's authority to act may be suspended by vote of a majority of the Board for cause.

SECTION 4. VACANCIES. A vacancy in any office because of death, resignation, removal, disqualification or otherwise, may be filled by the Board of Directors for the unexpired portion of the term.

<u>SECTION 5.</u> <u>COMPENSATION.</u> The salaries of the officers shall be reasonable and shall be fixed from time to time by the Board of Directors. No officer shall be prevented from receiving such salary by reason of the fact that he is also a director of the Corporation.

SECTION 7. PRESIDENT. The President shall be the chief executive officer of the Corporation and subject to the authority of the Board of Directors shall have authority over the general control and management of the business and affairs of the Corporation. He shall, when present, preside at all meetings of the Board of Directors. The President shall have power to appoint or discharge employees, agents, or independent contractors, and to determine their duties and compensation, if any, which shall be reasonable. The President shall sign all corporate documents and agreements on behalf of the

Corporation, unless the President or the Board expressly instructs that the signing be done with or by some other officer, agent or employee, or shall be required by law to be otherwise signed or executed. The President shall see that all actions taken by the Board are executed and shall perform all other duties incident to the office; subject, however, to the President's right and the right of the Board to delegate any specific power to any other officer of the Corporation.

<u>SECTION 8.</u> <u>VICE PRESIDENT</u>. In the event the Corporation shall elect a Vice President, the Vice President shall perform the duties of President in the absence of the President or in the event of the President's death, inability or refusal to act. When so acting, the Vice President shall have all the powers of and be subject to all the restrictions upon the President.

<u>SECTION 9.</u> <u>SECRETARY.</u> The Secretary shall: (a) keep minutes of the Board of meetings; (b) be responsible for providing notice to each Director as required by law, the Articles of Incorporation, or by the Bylaws; (c) be the custodian of corporate records; (d) keep a register of the names and addresses of each officer and Director; and (e) perform all duties incident to the office and other duties assigned by the President or by the Board.

SECTION 10. TREASURER. The Treasurer shall: (a) have charge and custody over corporate funds and securities; (b) keep accurate books and records of corporate receipts and disbursements; (c) deposit all moneys and securities received by the Corporation at such depositories in the Corporation's name as may be designated by the Board; and (d) perform all duties incident to the office and other duties assigned by the President and by the Board.

### ARTICLE IV CONFLICT OF INTEREST POLICY

SECTION 1. PURPOSE. The purpose of this conflict of interest policy is to protect the Corporation's interest when the corporation contemplates entering into a transaction or arrangement that might benefit the private interest of an officer or director of the Corporation or might result in a possible excess benefit transaction. This policy is intended to supplement but not replace any applicable state and federal laws governing conflict of interest applicable to nonprofit and charitable organizations.

#### SECTION 2. DEFINITIONS.

- 1. Interested Person- Any director, principal officer, or member of a committee with powers delegated by the Board, who has a direct or indirect financial interest, as defined below, is an interested person.
- 2. Financial Interest- A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:

- a. An ownership or investment interest in any entity with which the Corporation has a transaction or arrangement,
- b. A compensation arrangement with the Corporation or with any entity or individual with which the Corporation has a transaction or arrangement, or
- c. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Corporation is negotiating a transaction or arrangement.
- 3. Compensation includes direct and indirect remuneration as well as gifts or favors that are not insubstantial.
- 4. A financial interest is not necessarily a conflict of interest. Under Section 3.3 of this article, a person who has a financial interest may have a conflict of interest only if the Board or committee decides that a conflict of interest exists.

### SECTION 3. PROCEDURES.

- 1. Duty to Disclose-In connection with any actual or possible conflict of interest, an interested person must disclose the existence of the financial interest and be given the opportunity to disclose all material facts to the directors and members of committees considering the proposed transaction or arrangement.
- 2. Determining Whether a Conflict of Interest Exists- After disclosure of the financial interest and all material facts, and after any discussion with the interested person, he/she shall leave the Board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining Board or committee members shall decide if a conflict of interest exists.
- 3. Procedures for Addressing the Conflict of Interest
  - a. An interested person may make a presentation at the Board or committee meeting, but after the presentation, he/she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement involving the possible conflict of interest.
  - b. The chairperson of the Board or committee shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement.
  - c. After exercising due diligence, the Board or committee shall determine whether the Corporation can obtain with reasonable efforts a more advantageous transaction or arrangement from a person or entity that would not give rise to a conflict of interest.

d. If a more advantageous transaction or arrangement is not reasonably possible under circumstances not producing a conflict of interest, the Board or committee shall determine by a majority vote of the disinterested directors whether the transaction or arrangement is in the Corporation's best interest, for its own benefit, and whether it is fair and reasonable. In conformity with the above determination it shall make its decision as to whether to enter into the transaction or arrangement.

### 4. Violations of the Conflicts of Interest Policy

- a. If the Board or committee has reasonable cause to believe a member has failed to disclose actual or possible conflicts of interest, it shall inform the member of the basis for such belief and afford the member an opportunity to explain the alleged failure to disclose.
- b. If, after hearing the member's response and after making further investigation as warranted by the circumstances, the Board or committee determines the member has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

# SECTION 4. RECORDS OF PROCEEDINGS. The minutes of Board and all committees with Board delegated powers shall contain:

- 1. The names of the persons who disclosed or otherwise were found to have a financial interest in connection with an actual or possible conflict of interest, the nature of the financial interest, any action taken to determine whether a conflict of interest was present, and the Board's or committee's decision as to whether a conflict of interest in fact existed.
- 2. The names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the proceedings.

#### SECTION 5. COMPENSATION.

- 1. A voting member of the Board who receives compensation, directly or indirectly, from the Corporation for services is precluded from voting on matters pertaining to that member's compensation.
- 2. A voting member of any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Corporation for services is precluded from voting on matters pertaining to that member's compensation.
- 3. No voting member of the Board or any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the

Corporation, either individually or collectively, is prohibited from providing information to any committee regarding compensation.

### ARTICLE V INDEMNITY

The Corporation shall indemnify its directors, officers and employees as follows:

- (a) Every director, officer, or employee of the Corporation shall be indemnified by the Corporation against all expenses and liabilities, including counsel fees. reasonably incurred by or imposed upon him in connection with any proceeding to which he may be made a party, or in which he may become involved, by reason of his being or having been a director, officer, employee or agent of the Corporation or is or was serving at the request of the Corporation as a director, officer, employee or agent of the corporation, partnership, joint venture, trust or enterprise, or any settlement thereof; whether or not he is a director, officer, employee or agent at the time such expenses are incurred, except in such cases wherein the director, officer, or employee is adjudged guilty of willful misfeasance or malfeasance in the performance of his duties; provided that in the event of a settlement the indemnification herein shall apply only when the Board of Directors approves such settlement and reimbursement as being for the best interests of the Corporation.
- (b) The Corporation shall provide to any person who is or was a director, officer, employee, or agent of the Corporation or is or was serving at the request of the Corporation as a director, officer, employee or agent of the corporation, partnership, joint venture, trust or enterprise, the indemnity against expenses of suit, litigation or other proceedings which is specifically permissible under applicable law.
- (c) The Board of Directors may, in its discretion, direct the purchase of liability insurance by way of implementing the provisions of this Article V.

### ARTICLE VI CONTRACTS, LOANS, CHECKS AND DEPOSITS

<u>SECTION 1.</u> CONTRACTS. The Board of Directors may authorize any officer or officers, agent or agents, to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances.

<u>SECTION 2. LOANS.</u> No loans shall be contracted on behalf of the Corporation and no evidences of indebtedness shall be issued in its name unless authorized by a resolution of the Board of Directors. Such authority may be general or confined to specific instances.

SECTION 3. CHECKS, DRAFTS, ETC. All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Corporation, shall be signed by such officer or officers, agent or agents of the Corporation and in such manner as shall from time to time be determined by resolution of the Board of Directors.

<u>SECTION 4.</u> <u>DEPOSITS</u>. All funds of the Corporation not otherwise employed shall be deposited from time to time to the credit of the Corporation in such banks, trust companies or other depositories as the Board of Directors may select.

SECTION 5. CORPORATE DOCUMENT PROCEDURE. All corporate documents including stocks, bonds, agreements, insurance and annuity contracts, qualified and nonqualified deferred compensation plans, checks, notes, disbursements, loans, and other debt obligations shall not be signed by any officer, designated agent or attorney-in-fact unless authorized by the Board or these Bylaws.

### ARTICLE VII MEMBERS

There shall be no members of the Corporation.

### ARTICLE VIII FISCAL YEAR

The fiscal year of the Corporation shall begin on the calendar year.

### ARTICLE IX CORPORATE SEAL

The Board of Directors may at its discretion provide a corporate seal, which shall be circular in form and shall have inscribed thereon the name of the Corporation and the State of incorporation and the words. "Corporate Seal".

### ARTICLE X WAIVER OF NOTICE

Unless otherwise provided by law, whenever any notice is required to be given to any director of the Corporation under the provisions of these Bylaws or under the provisions of the Articles of Incorporation or under the provisions of the applicable Business Corporation Act, a waiver thereof in writing, signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice.

# ARTICLE XI AMENDMENTS

These Bylaws may be altered, amended or repealed and new Bylaws adopted by the Board of Directors at any regular or special meeting of the Board of Directors.